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How 'I' Evaluate a Company—using the Analysis Tools—going outside the box

Bob Adams

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The Tools

- 1 SSG
- 2 PERT Worksheet-A
- 3 PMG (Portfolio Management Guide)
- 4 PERT
- 5 SCG (Stock Comparison Guide)
- Other tools:
 - Annual Report Analysis
 - Follow Your Stocks
 - Company news

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First the SSG... 5 Sections

- 1 Quality of company
- 2 Quality of management
- 3 Price
- 4 Risk
- 5 Annualized Return (Bottom Line)

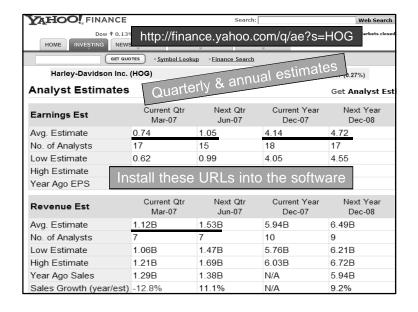
The Judgment—

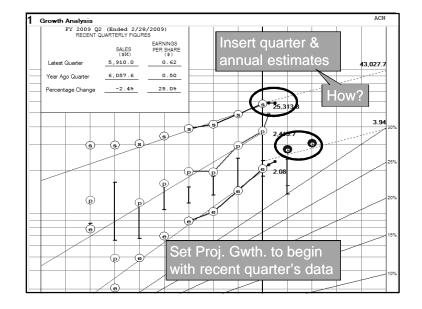
- URLs for the information below can be found at:
- http://bob-adams.net
- When on the site, click on "Miscellaneous Tools and Files" Download: Useful URLs for your software
- Stock Selection Guide (SSG)
- Section 1: Evaluating Quality
- *Compare your future growth expectations with the Analysis's Consensus Estimate (ACE)
- *Insert the next two quarters estimated EPS and Revenues and observe the trend
- Section 2: Evaluating Management—
- *Compare Industry Averages with the company you're analyzing
- *Compare your company with averages of peer companies
- Observe the debt to equity ratio (Toolkit 5—Alt+D)

The Judgment—

- Section 3: Are the P/Es showing a trend? If so, compensate—the trend is likely to continue
- Is the PEG Ratio reasonable (100 or less is good—up to 150 is considered acceptable
- Section 4: Avg. High P/E—
- Start with 1.5 times the EPS Projected Growth Rate (From Section 1)
- If historical growth has been <u>stable and rising</u>, increase Avg. High P/E up to 2 times the proj. growth rate
- Selected Estimated Low Price—Normally this will always be below the 52 week low price
- If the current price is too high set an alert to be notified when the price falls into the Buy zone
 - www.finance.yahoo.com is suggested for setting an alert
- Section 5: 5 Year Potential
- Use Total Return (Total Annualized Return)

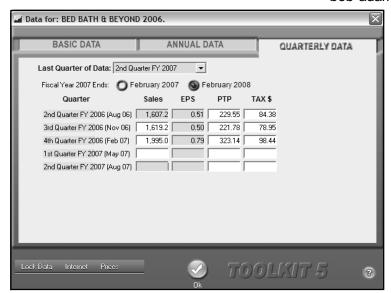


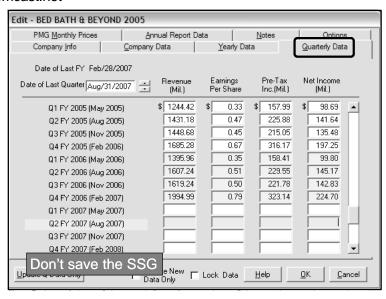


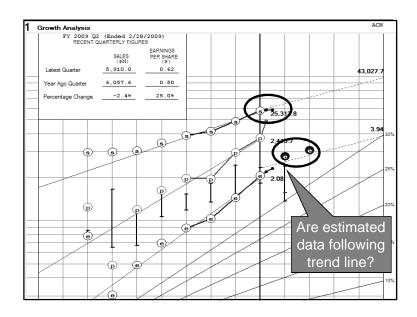


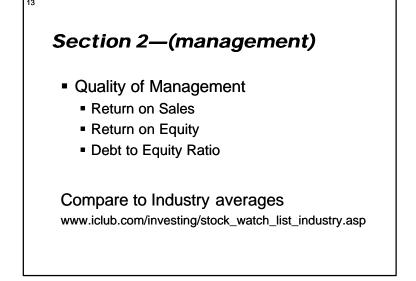
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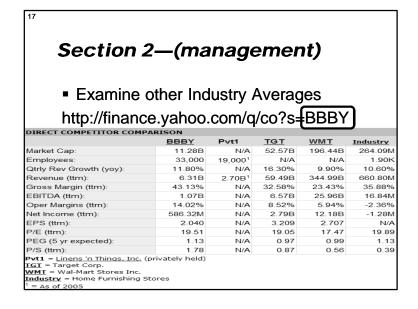
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14												
Section 2—(management)												
2 EVALUATING VAN	AGEME	NT		Company	BED I	BATH &	BEYON	INC.		(BBBY)		
Toolkit	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	LAST 5 YEAR AVG.	UP
A % Pre-tax Profit on Sales (Net Before Taxes + Sales)	11.1	11.4	11.6	11.5	11.8	12.2	13.4	14.5	15.8	15.8	14.3	UP
B % Earned on Equity (E/S + Book Value)	25.0	24.1	23.1	22.9	20.8	19.7	20.3	19.8	22.0	23.8	21.1	UP
2 EVALUATING MAN	2 EVALUATING MANAGEMENT Compare these values Compare these values Compare these values LAST 5 YEAR AVG UP											
A % Pre-tax Pro With	pare	e un ustr	y Ai	vera	ges	2001	2002	2003	2004	2005	LAST 5 YEAR AVG.	UP
A "Net Before Tal	1111	11.4	11.6	11.5	11.8	12.2	13.4	14.5	15.8	15.8	14.3	UP
C % Debt to Equity ^(LT Debt + Bk Val ^ Shirs)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	EVEN



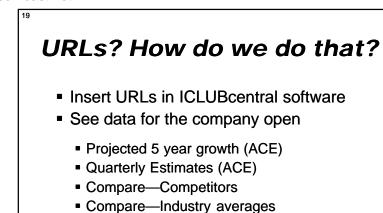
Industry		Aug 5Yr PTP / Sales	Avg 5Yr ROE	Avg Debt / Equity	Avg 5Yr Rev Growth	Avg 5Yr EPS Growth	Ang PE	Aug EPS Pred (R2)
FOOTWEAR		9.1	15.4	25.5	12.5	17.8	21.5	0.74
FOREST PRODUCTS		9.0	11.1	74.5	7.2	21.5	24.4	0.77
GAS UTILITIES		8.5	29.6	367.5	16.7	12.2	22.0	0.66
GENERAL MERCHANDISE STORE		6.1	17.6	52.9	9.6	13.4	21.7	0.51
GOLD		24.6	301.2	18.7	11.7	1.5	50.2	0.17
HEALTH CARE DISTRIBUTORS		3.8	4,591.2	29.6	9.1	12.5	62.6	0.68
HEALTH CARE EQUIPMENT		16.3	14.2	36.6	17.7	7.7	87.4	0.61
HEALTH CARE FACILITIES		10.2	14.2	101.7	16.8	8.3	26.0	0.57
HEALTH CARE SERVICES		8.6	15.0	59.0	15.4	10.9	32.7	0.67
HEALTH CARE SUPPLIES		14.4	24.7	21.1	15.9	7.1	37.0	0.59
					470.0		07.0	0.50
HEALTH CARE TECHNOLOGY		9.2	28.9	33.0	17.5	6.9	87.2	0.53
HEALTH CARE TECHNOLOGY Industry	2A = 15.8	9.2 Aug 5Yr PTP / Sales	Aug 5Yr ROE	Avg Debt / Equity	Avg 5Yr Rev Growth	Aig 5Yr EPS Growth	Avg PE	Aug EPS
	_	Aug 5Yr	Aug 5Yr	Avg Debt /	Aug 5Yr Rev	Aug 5Yr EPS		Aug EPS
Industry	2A = 15.8 2B = 23.8	Aug 5Yr PTP / Sales	Aug 5Yr ROE	Avg Debt / Equity	Aig 5Yr Rev Growth	Aug 5Yr EPS Growth	Avg PE	Aug EPS Pred (R2
Industry HEAVY ELECTRICAL EQUIPMEN	_	Aug 5Yr PTP / Sales 5.5 0.0 22.0	Aug 5Yr ROE 9.4	Avg Debt / Equity 54.7	Aug 5Yr Rev Growth 4.5	Aug 5Yr EPS Growth 0.0	Arg PE	Aug EPS Pred (R2 0.51
Industry HEAVY ELECTRICAL EQUIPMEN HIGHWAYS & RAILTRACKS	_	Aug 5Yr PTP / Sales 5.5 0.0	Aug 5Yr ROE 9.4 0.0	Avg Debt / Equity 54.7 181.1	Aug 5Yr Rev Growth 4.5 30.1	Aig 5Yr EPS Growth 0.0	Avg PE 88.8 1,000.0	Aig EPS Pred (R2 0.51 0.00
Industry HEAVY ELECTRICAL EQUIPMEN HIGHWAYS & RAILTRACKS HOME ENTERTAINMENT SOFTWA	_	Aug 5Yr PTP / Sales 5.5 0.0 22.0	Aug 5Yr ROE 9.4 0.0	Avg Debt / Equity 54.7 181.1 33.9	Avg 5Yr Rev Growth 4.5 30.1 16.0	Aug 5Yr EPS Growth 0.0 0.0 6.1	Arg PE 88.8 1,000.0 45.4	Aig EPS Pred (R2 0.51 0.00 0.29
Industry HEAVY ELECTRICAL EQUIPMEN HIGHWAYS & RALITRACKS HOME ENTERTAINMENT SOFTWA HOME FURNISHINGS	_	Aug 5Yr PTP / Sales 5.5 0.0 22.0	Aug 5Yr ROE 9.4 0.0 15.4 20.1	Avg Debt / Equity 54.7 181.1 33.9 144.2	Arg 5Yr Rev Growth 4.5 30.1 16.0 9.2	Arg 5Yr EPS Growth 0.0 0.0 6.1 5.2	88.8 1,000.0 45.4 40.3	Aug EPS Pred (R2 0.51 0.00 0.29 0.48
Industry HEAVY ELECTRICAL EQUIPMEN HIGHWAYS & RAILTRACKS HOME FURNISHINGS HOME FURNISHINGS HOME INFORMATION TRETAIL	_	Aug 5Yr PTP / Sales 5.5 0.0 22.0 7.7 10.0	Aug 5Yr ROE 9.4 0.0 15.4 20.1 20.2	Avg Debt / Equity 54.7 181.1 33.9 144.2 24.3	Aig 5Yr Rev Growth 4.5 30.1 16.0 9.2 12.3	Arg 5Yr EPS Growth 0.0 0.0 6.1 5.2	88.8 1,000.0 45.4 40.3 16.4	Aug EPS Pred (R2 0.51 0.00 0.29 0.48 0.98
Industry HEAVY ELECTRICAL EQUIPMEN HIGHWAYS & RAILTRACKS HOME ENTERTAINMENT SOFTWA HOME FURNISHINGS HOME IMPROVEMENT RETAIL HOMEBUILDING	_	Aug 5Yr PTP / Sales 5.5 0.0 22.0 7.7 10.0	9.4 0.0 15.4 20.1 20.2	Avg Debt / Equity 54.7 181.1 33.9 144.2 24.3 120.2	Aig 5Yr Rev Growth 4.5 30.1 16.0 9.2 12.3 21.0	Aig 5Yr EPS Growth 0.0 0.0 6.1 5.2 19.0	88.8 1,000.0 45.4 40.3 16.4 14.2	Alg EPS Pred (R2 0.51 0.00 0.29 0.48 0.98
Industry HEAVY ELECTRICAL EQUIPMEN HIGHWAYS & RAILTRACKS HOME FUTERTAINMENT SOFTWA TOME FUTRISHINGS HOME BURDING HOME BURDING HOME BURDING HOMEFURNISHING RETAIL	_	Aug 5Yr PTP / Sales 5.5 0.0 22.0 7.7 10.0 11.4 7.1	Arg 5Yr ROE 9.4 0.0 15.4 20.1 20.2 19.6 21.4	Avg Debt / Equity 54.7 181.1 33.9 144.2 24.3 120.2 25.2	Aig 5Yr Rev Growth 4.5 30.1 16.0 9.2 12.3 21.0	Aig 5Yr EPS Growth 0.0 0.0 6.1 5.2 19.0 19.7	88.8 1,000.0 45.4 40.3 16.4 14.2 43.3	Aug EPS Pred (R2 0.51 0.00 0.29 0.48 0.98 0.65
IDUISITY HEAVY ELECTRICAL EQUIPMEN HIGHWAYS & RAILTRACKS HOME ENTERTANNENT SOFTWA HOME ENTERTANNENT SOFTWA HOME MEROVEMENT RETAIL HOMEBULDING HOMEFURNISHING RETAIL HOTELS, RESORTS & CRUISE	_	Aug 5Yr PTP / Sales 5.5 0.0 22.0 7.7 10.0 11.4 7.1	9.4 0.0 15.4 20.1 20.2 19.6 21.4 34.7	Avg Debt / Equity 54.7 181.1 33.9 144.2 24.3 120.2 25.2 112.5	Aig 5Yr Rev Growth 4.5 30.1 16.0 9.2 12.3 21.0 12.2 14.1	Arg 5Yr EPS Growth 0.0 0.0 6.1 5.2 19.0 19.7 13.6 8.7	88.8 1,000.0 45.4 40.3 16.4 14.2 43.3 47.0	Aug EPS Pred (R2 0.51 0.00 0.29 0.48 0.98 0.65 0.68



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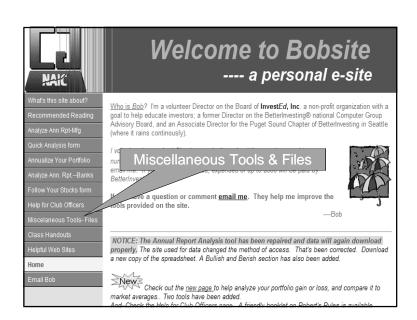
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	BBBY	Pvt1	TGT	<u>WMT</u>	<u>Industry</u>
Market Cap:	11.28B	N/A	52.57B	196.44B	264.09M
Employees:	33,000	19,000 ¹	N/A	N/A	1.90K
Qtrly Rev Growth (yoy):	11.80%	N/A	16.30%	9.90%	10.60%
Revenue (ttm):	6.31B	2.70B ¹	59.49B	344.99B	660.80M
Gross Margin (ttm):	43.13%	N/A	32.58%	23.43%	35.88%
EBITDA (ttm):	1.07B	N/A	6.57B	25.96B	16.84M
Oper Margins (ttm):	14.02%	N/A	8.52%	5.94%	-2.36%
Net Income (ttm):	586.32M	N/A	2.79B	12.18B	-1.28M
EPS (ttm):	2.040	N/A	3.209	2.707	N/A
P/E (ttm):	19.51	N/A	19.05	17.47	19.89
PEG (5 yr expected):	1.13	N/A	0.97	0.99	1.13
P/S (ttm):	1.78	N/A	0.87	0.56	0.39
Pvt1 = Linens 'n Things, Inc. TGT = Target Corp. WMT = Wal-Mart Stores Inc. Industry = Home Furnishing 1 = As of 2005					*

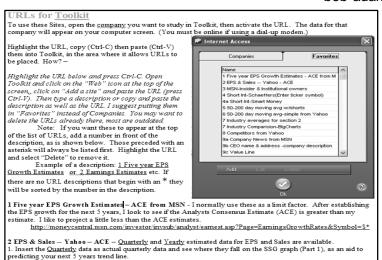


Ownership—Insiders and Institutions

Time out from the analysis





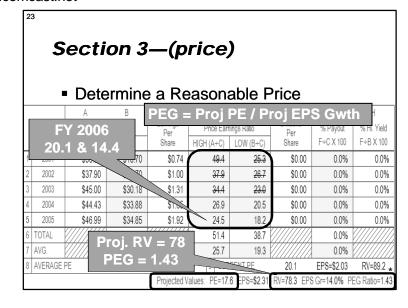


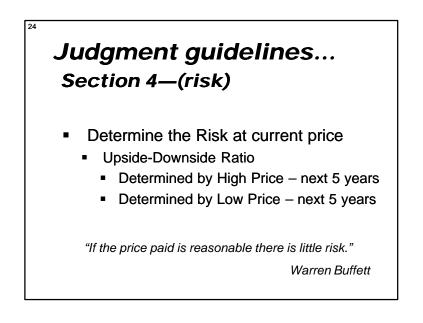
2. Enter the Annual data for the next two years as actual annual data and observe if the historical trend continues.

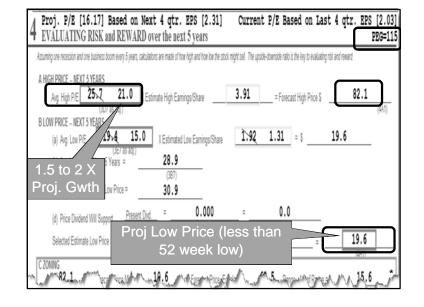
enter the numbers. If you want to save the information save it as another copy of the SSG for

http://finance.yahoo.com/q/ae?s=\$*

Use both EPS and Sales data. These data must be typed into the appropriate area of Toolkit -- Click on "Data" then







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TOTAL RETURN ANALYSIS Relative Value: 56.8% Proj. Relative Value	50.98
A CURRENT YIELD Present Full Year's Dividend \$ 0.500 + Current Price of Stock \$ 28.180 • 1.8 8 Present Yield on % Resurred on Purchase	Price
B AVERAGE YIELD OVER NEXT 5 YEARS (Aug EPS Next 5 Years 3,19 X Aug % Payout 24,2 18,2) + Current Price \$ 28,180 • 2.1	-%
C % COMPOUND ANNUAL TOTAL RETURN Average Yield 0.9 % + Annual Appreciation 24.0 % • Compound Annual Total Return 24.9 %	
D % PROJECTED AVERAGE RETURN Average Yield 1.1 % + Annual Appreciation 18.2 % * Projected Average Total Return 19.3 %	

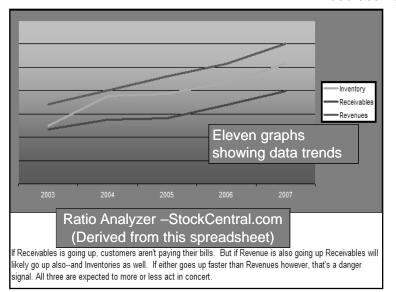
ANALYZING THE ANNUAL REPORT automatic data fill version	-	version3.II
Type a Tischer Symbol in the blue colored cell by press Entero >> into 2007 Intel Corp: Company Report	AP #8	Millions of dollars - except today's price
(Year of report) (Company)		(from Balance Sheet)
The cheaper the paper, the more valuable the information—Peter Lynch Click base for instructions.	ő	\$15,363 Cash & Cash Equivalents
Account Receivable Change 536 OK, Right direction (Decreasing)	_	\$2,576 Accounts Receivable this year
Days waiting for pagment this year: 25 Good - Both Accounts Receivable and inventories are decreasing		\$2,709 Accounts Receivable prior year
Dags waiting for pagment prior gear- 28	- [\$3,370 Inventories corrent year
Belaw 60 is good - belaw 45 is superb	1	\$4,314 Inventories prior year
teomtories Change: -2296 YES! - Right direction (Decreasing)		\$23,885 Total Current Assets
loventory Turnover Days this year = 67 Both Accts Rec. & Inventories are decreasing, that's positive.		\$16,918 This Yr. Total Property Plant & Equip
Compare with other companies in the industry	2	\$17,602 Prior Yr. Total Property Plant & Equi
Sales or Revenues Change: 8% Way to GO! (Increasing)		\$8,571 Total Current Liabilities
Sales to Acots Receivable Ratio. OK (Sales growing faster than Acots Receivable)	Г	\$1,980 Long-term Debt this year
Sales to Inventories Ratio. Sales to Inventories ratio is OK (Sales growing faster than Inventories)	_ [\$1,848 Long-term Debt prior year
Cost of Sales Up 7% Cost of Sales is increasing but so is Sales	_ [5,818 Common Shares Outstanding this Yr.
Cost of sales this year Cost of sales pior year as a X change] Good - Sales increasing faster than Cost of Sales	- [5,766 Common Shares Outstanding prior Yr.
	_ [\$42,762 Total Stockholders Equity
Plant & Equipment Change: 450 Caution - The investment in PP&E is flat or decreasing	_ [(from Consolidated Statement of Earni
(Sales should be increasing as fast or faster). Way to GO! Sales are growing faster	3	\$38,334 Total Sales or Revenues this Year
	\neg	\$35,382 Total Sales or Revenues prior Year
Long-term Debt Change: 796 Wrung direction (Increasing)	_ [\$18,430 Cost of Sales this Year
Why are they taking on more debt? What is the debt to equity ratio?	- 1	\$17,164 Cost of Sales prior Year
Debt to Equity Ratio is OK	. [\$9,166 Income before Taxas
Total Interest Coverage Pretay exceeds interest X times 612.1 Large numbers aren't as useful as small.	_ [\$6,976 This Yr. Net Income
[Poetar Profit - Total bravest Paid (Total bravest Paid) This company appears to be in good shape financially.	- [\$5,044 Prior Yr. Net Income
Any number below 5 is voorisiome. A number below 3 is very voorisiome		\$15 Total Interest Paid on Debt
Gross Profit Margin This year= 48% Prior Year= 48% Caution the Gross Margin is decreasing	4	(from Statement of Cash Flows)
[Cost of Sales Sales] Expect Gross Margin to be greater than 50%		\$12,625 This YrNet Cash provided by Opera
Number of shares outstanding trend: Even 196 Right Direction (Decreasing)	- [\$10,632 Prior YrNet Cash provided by Open
[Dar, Yr. SharesPrior Yr. Shares] A small change of up to about 2% isn't considered too consequencial	. [\$5,000 Acquisition of Property Plant & Equip.
Cash flow Growth 19% Cash flow should increase at the same rate as Sales - or greater		\$2,618 Total Dividends paid (if any)
[Cur. Yr. Cach from Operations Prior Yr. Cach from Operations] Cach flow in growing faster than Sales	5	\$22.01 Today's Price per Share
<u> </u>		4.09 10 Year Bond rate
Free Cash Flow Margin 13% Anything over 10 is Great - Substantially over 10 is EXCELLENT	_ [Data from MoneyCentral.NSN.com are used in this
[Free Cash Flow Sales] Free Cash flow per share \$0.88 Though not significent here - the S per share at risk is reduced by this amount		
Return on free cash flow - compare to yield on 10 yr. bond 35% The return is less than the bond rate. Is company spending cash wisely?	L	See www.investopedia.com for item definition
Return on Assets (ROA) 12.5% This measurement of profitability includes debt—an important factor	_	
[Nat boome + Total Assets] See chart 5 for the seasons why	6	
Return on Equity (ROE) 16.3% This measurement of profitability does not include debtan important factor		
[Net boome / Total Equity] See chart 5 for the reasons why	_	
Earnings Confidence Rating - Measures quality of Earnings 1.81 The higher the number the higher the quality of Earnings.		
Sta Cut for Construction of State and Constr		

One more—out of the box

- Annual Report Analysis spreadsheet
 - Various ratios—color coded
 - Color coded verbiage
 - 5 year comparison charts
 - Competitor & Industry analysis
 - Insider & Institutional ownership
 - Insider buys to sells
 - Short sellers
 - Numerical analysis score
 - Bullish and Bearish sentiment

Compare - Net Income with Net		38%				ring at a slower rate than Net Income	Danger	
		Net Income is ;			is growing		Caution	1
Cash Position per Share:		per share in cast				ts actual cash included in the	Good	
[Net Cash / Shrs outstanding]		pport in falling mar				share of stock. If significant, (perhaps	Very Good	
						are price) it's very positive.		
LT Debt to Equity Ratio:		sebt to equity.			Debt is in no	ormal range		
[Long-term Debt / Total Equity]	Normal Lo	ong-term Debt	Less than 2	5% debt.				
NOTE: F			if compare	d to other o	ompanies in	the same industry.		
Quick Ratio:	2.4	to 1	About 1:1	s normal. T	he higher the l	better.		
[Total Assets - Inventories / Total Liabili	ties]		This is a re	latively seve	re test of a co	mpany's liquidity and its ability to meet short-	term obligations.	
Current Ratio	2.8	to 1	About 2:1	s normal for	manufacturer.	1:1 normal for Utilities.	7	
(also called Working Capital Rati	o)							
[Total Current Assets / Total Current Lia								
Inventory Turnover Ratio:	5.5	to 1	The higher	the ratio the	better. Indica	tes quality merchandise & proper pricing.		
[Cost of Sales / Inventory]			Also note t	he number o	f days Invento	ries are held before they become a product an	d sold (See "Invento	ries" above).
***			Inventory:	Ratio appear	to be in a no	rmal range		
Plant Turnover Ratio:	2.3	to 1	The higher	the ratio the	better. If pla	int or equipment are added, sales should increa	10.	
(Sales / Prop. Plant & Equip.)	3	Be aware it takes	time for a	new plant to	come on line :	and benefit sales. Check to see what the funds	for PP&E were spe	nt for.
Price to Sales Ratio:	\$ 3.34		The lower	the amount t	ha hattar Th	is is the amount invested for each dollar of sal	as This ratio is Indi	stry sansitiva
[Today's Price / Revenues per Share]						s with high profit margins and growth. Comp		
NOTE: If there are las	ge changes in	year to year res	ults, check	to see if acqu	isitions have	skewed the results of the analysis		Copyright 2000-2008 Bob Adam
COMPETITO		Intel Corp: (ntage ownership
If no data here see NOTE below	INTC	AMD		TXN	Industry	Insider Ownership	0.7%	Capitalization: LargeCap
Market Cap:	125.43B	2.65B	N/A	31.46B	1.73B	Insider	Ownership may	be low
Employ-ees:	81,800	15,653	******	30,175	1.49K			
Qtrly Rev Growth (yoy):	0.09	-0.02	N/A	-0.02	0.09	Institutional Ownership	63%	
Revenue (ttm):	39.95B		105.21B1	13.84B	830.77M	Institutional C	Ownership is in a	normal range
Gross Margin (ttm):	0.55	0.44	N/A	0.54	0.45			
EBITDA (ttm):	14.96B	570.00M	N/A	4.70B	196.08M		Short Interest	
Oper Margins (ttm):	25.77	-11.43	#VALUE!	26.61	6.65	Short Interest as a percentage of the	float 1.6%	
Net Income (ttm):	7.11B	-2.88B	8.46B1	2.76B	34.18M	Short In	terest seems re	asonable
EPS (ttm):	1.20	-6.34	N/A	2.01	0.24	Is Short Interest % Increasing / Decreas	ing? Increasing	Oops, Short Interest is increasing
P/E (ttm):	18	N/A	N/A	12	20			. That's a caution signal
PEG (5 yr expected):	1.45	N/A		0.85	0.98			
P/S (5 yr expected).	3.09	0.42		2.26	1.93			of investors feel the company vill drop in price
Good, Quarterly Revenue growth is h			1110	2.20	1.55	Onorcalitetess of greater than 2072 is a walling	angli a siceable group	or investors reer the company will drop in price
Good, Gross Margin is higher than t		moustry				Ratio of Buyers to Seller	s: 0.84	
Good, Operating Margin is higher th							more sellers th	an huuara
Good, Operating margin is nigner th Great. The P/E is lower than the Indu						There are	more sellers th	all buyers
		D C						d. 7
			e is a sittle h	ign out perha	iba Lengouguié	<cc analyzed="" being="" company="" compare="" its<="" td="" the="" to=""><td></td><td></td></cc>		
Bummer, the Price to Sales Ratio is	nigher than the	ınu. Avg.				on the left, will change colors, depending or	n one results, for the fi	ve nems which can be directly compared.
AMD = Advanced Micro Devices Inc.								
Pvt1 = Samsung Electronics Co., Ltd.						Numerical Result of this analysis		Spreadsheet
TXN = Texas Instruments Inc.						is value summarizes the results of the analysi		

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Let's analyze a company using the outside resources